



## Advisory Board



### **Gurminder Bedi**

Gurminder Bedi served as Ford Motor Company's Vice President - North America Truck from 1997 to 2001. He was responsible for Ford's \$60-billion worldwide truck enterprise that included the North American F-Series, Econoline, Explorer, Expedition, Escape, and Ranger.

Bedi joined Ford in 1971, and held positions of increasing responsibility, including president of Ford Argentina and Ford Brazil. He also served on several boards of joint ventures between Ford and its business partners. Bedi earned a Bachelor of Science in mechanical engineering from George Washington University, and a Master of Business Administration from the University of Detroit.



### **Keith B. Belton**

#### **Director, Manufacturing Policy Initiative**

Belton has over 25 years' experience in the private, public, and non-profit sectors, including positions with the Office of Management and Budget and the Dow Chemical Company. He currently serves as Principal with Pareto Policy Solutions, a Washington D.C.-based firm he founded in 2014.

His policy analysis work has focused on cost-benefit analysis, risk analysis, and regulatory reform. His work has been published by the National Academies of Science, Engineering and Medicine, and the National Association of Manufacturers.

Belton holds a B.S. in Chemistry from the University of Maryland, and both an M.S. in Environmental Science and a Ph.D. in Public Policy from the George Washington University.



### **Carole Brookins**

The Honorable Carole L. Brookins served from 2001-2005 as the US Executive Director to the World Bank, confirmed by the US Senate. A global consultant, she is Managing Director of Public Capital Advisors LLC and has served as a trustee on both corporate and non-profit boards. These include the American Financial Exchange (AFX), the Center for Financial Stability (CFS) and Energy4Impact; she is also a member of Rabobank North America's Agribusiness Advisory Board.

In 1980, Brookins founded and led the Washington DC consulting firm World Perspectives, Inc. for 20 years, after working in municipal bond and commodities markets. Her public appointments have included the State Department's Advisory Committee on International Economic Policy, the President's Export Council (appointed 1990) and as Chair of the State Departments private sector Advisory Committee on Food, Hunger and Agriculture in Developing Countries, mandates by President Reagan. Brookins earned a Bachelor of Arts degree in History & International Relations from the University of Oklahoma.



### **Thomas J. Duesterberg, Co-Founder**

Tom Duesterberg is a Senior Fellow for manufacturing, trade and related economic issues at the Hudson Institute. He previously served as Executive Director of the Manufacturing and Society in the 21<sup>st</sup> Century program at the Aspen Institute. From 1999 to 2011 he was President and CEO of the Manufacturers Alliance for Productivity and Innovation (MAPI), an economic research and executive education organization based in Arlington, Virginia, with more than 500 manufacturing firms as members.

Previous positions include: Director of the Washington Office of the Hudson Institute, Assistant Secretary for international Economic Policy at the U.S. Department of Commerce, Chief of Staff to two members of Congress, and Associate Instructor at Stanford University. He is co-editor and co-author of U.S Manufacturing: The Engine of Growth in a Global Economy (2003) and three other books, as well as nearly 100 articles in journals and major newspapers. He holds a B.A degree from Princeton and M.A and Ph.D. degrees from Indiana University.



**Stephen Orava**

**King & Spalding**

Steve Orava is the Chair of International Trade practice at King & Spalding LLP. Orava has substantial experience with market access and dispute settlement proceedings under the various agreements of the World Trade Organization, and the Agreement on Technical Barriers to Trade. In addition, Orava advises clients in anti-dumping, countervailing duty and safeguard proceedings in

Australia, Brazil, China, the EU, India, Mexico, the U.S. and other countries in a broad range of sectors.

Orava has been recognized as a leading practitioner in international trade by *Chambers USA*, *Chambers Global*, *Legal 500 U.S.*, *Who's Who Legal Trade and Customs*, and *World's Leading International Trade Lawyers*. Orava holds a BS degree from Southern Methodist University and a Juris Doctorate from Georgetown University.

King & Spalding is an international law firm that represents a broad array of clients, including half of the Fortune Global 100, with 1,000 lawyers in 20 offices in the United States, Europe, the Middle East and Asia.



**Scott N. Paul**

**Alliance for American Manufacturing**

Scott N. Paul is President of the Alliance for American Manufacturing (AAM), a partnership established by some of America's leading manufacturers. Scott and AAM have worked to make American manufacturing and "Made in America" top-of-mind concerns for voters and our national leaders through effective advocacy and data-driven research.

Scott served as a member of the White House Manufacturing Jobs Initiative. He authored a chapter in the 2013 book, *ReMaking America*, and has written extensively about Alexander Hamilton's role in forming U.S. national economic policy. He currently serves as the Board Chair of the National Skills Coalition and on the Board of Visitors of the Political Science Department at the Pennsylvania State University. He sits on the Leadership Council of the Alliance for Manufacturing Foresight. Scott earned a B.A. from Penn State and an M.A. with honors from Georgetown University.

The Alliance for American Manufacturing was founded in 2007 by leading domestic manufacturers and the United Steelworkers, North America's largest industrial union, with a simple mission: strengthen American manufacturing through smart public policies.



**Srikant K. Sastry**

**Grant Thornton**

Srikant K. Sastry is National Managing Principal of Grant Thornton's U.S. Advisory Services practice, leading a team of over 2,400 staff in creating, protecting, and transforming value for clients across multiple industries. Additionally, he serves on the firm's Senior Leadership Team.

Sastry began his career working in budget formulation and cost management capacities for the Environmental Protection Agency, the Office of Management and Budget, and the Internal Revenue Service. He has more than 25 years of public sector experience holding leadership roles. Sastry serves as chairman of the board for the Consortium of Advanced Management-International and for the Thomas Jefferson High School for Science & Technology Partnership Fund. Sastry received a BS degree from the University of Massachusetts, an MPA from Indiana University, and a JD from George Washington University.

Grant Thornton International Ltd is one of the world's leading organizations of independent audit, tax and advisory firms, working with a broad range of dynamic publicly and privately held companies, government agencies, financial institutions and civic and religious organizations.



**James A. Schellinger**

**Indiana Economic Development Corporation**

James Schellinger is the Secretary of Commerce for the state of Indiana. He previously served as president of the Indiana Economic Development Corporation, helping lead Indiana business growth and Hoosier job creation efforts. Prior to this appointment, Schellinger served as CEO of CSO Architects, leading landmark projects such as the Indianapolis International Airport, the JW Marriott, and the

Palladium at the Center for the Performing Arts.

Schellinger is currently a member of the Dean's Council for IU SPEA and a board member for AgriNovus Indiana. He has served on numerous civic boards including the Indianapolis Capital Improvement Board, where he led the New Stadium and Convention Center Task Force. Schellinger is a graduate of the University of Notre Dame School of Architecture.

The Indiana Economic Development Corporation leads the state's economic development efforts focusing on helping companies grow and locate to the state. Led by a 12-member board chaired by Governor Eric Holcomb, the IEDC manages many initiatives, including performance-based tax credits, workforce training grants, public infrastructure assistance, and talent attraction and retention efforts.



**Sue Smith**

**Ivy Tech Community College**

Sue G. Smith is the Vice President of the Technology & Applied Science Division as well as the Corporate Executive for Advanced Manufacturing at Ivy Tech Community College. She worked with all 14 regions to improve sales and delivery functions of manufacturing industries. Smith has statewide oversight of Ivy Tech's technology and applied science degree programs.

Smith represents Ivy Tech in manufacturing organizations, participates in numerous national and international manufacturing partnerships, and took part in two delegations to study the German apprenticeship model. Increasing international partnerships and relationships is one of her passions and she has developed two sister college partnerships in China. Smith holds a bachelor's degrees from Indiana University as well as a master's degree from Antioch University.

Ivy Tech Community College is the state's largest public postsecondary institution and the nation's largest singly accredited statewide community college system. It serves as the state's engine of workforce development, offering affordable degree programs and training along with transferrable courses and programs.



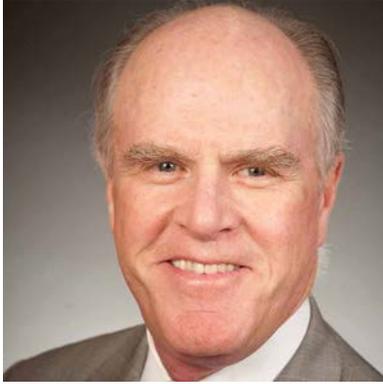
**Dave Sternasty**

**Eli Lilly and Company**

Dave Sternasty is vice president of Corporate Engineering and Global Health, Safety and Environment (HSE). He is responsible for global Lilly facilities and capital investment. He has over 30 years of pharmaceutical operations experience with Lilly and Aventis Pharmaceuticals including assignments in the US, Puerto Rico, and France.

Dave is a member of the ISPE Global Pharma Manufacturing Leadership Forum and a member of the Chief EH&S Officers Council. He is an Advisory Board member for the Minority Engineering Program of Indianapolis. He received a BS degree in Chemical Engineering from the University of Cincinnati.

Lilly is a global healthcare leader that unites caring with discovery to make life better for people around the world. Founded more than a century ago by a man committed to creating high-quality medicines that meet real needs, today Lilly remains true to that mission. Across the globe, Lilly employees work to discover and bring life-changing medicines to those who need them, improve the understanding and management of disease, and give back to communities through philanthropy and volunteerism.



### **Terrence D. Straub, Co-Founder**

Terrence “Terry” Straub served as a leading advocate for the interests of the American steel industry. He retired as Senior Vice President of Public Policy and Governmental Affairs at U.S. Steel in 2009. Through his leadership positions in trade organizations and government advisory committees, he crafted domestic and international policy affecting the steel industry.

Earlier in his career he served President Jimmy Carter as special assistant for congressional affairs, managing legislative strategies for creating the Department of Education and for reorganizing the federal government. Prior to his Washington career, Straub served as special assistant to Indiana Secretary of State Larry Conrad, and later was a democratic nominee for U.S. Congress in Indiana. He was a 2011 Fellow in the Advanced Leadership Initiative at Harvard University. He holds a bachelor’s degree in business from Indiana University and a master’s degree from the Johns Hopkins School of Advanced International Studies.



### **Melanie Walker**

Melanie Walker serves as CEO of Tsuchiya Group North America. Headquartered in Nagoya, Japan, Tsuchiya is a \$1.3 billion company with 23 manufacturing and sales operations in 32 cities around the globe.

Walker began her career with positions with Mobil Oil and Chemical and Schlegel Corporation. In 1994, she was named President of TASUS Corporation, Tsuchiya’s first North American subsidiary. She is recognized as the first and youngest female president of a Japanese-owned manufacturing company in North America. During Walker’s presidency she established four new Tsuchiya companies in North America, employing more than 500 people and producing annual revenues of more than \$75 million.

Walker also works closely with Tsuchiya leadership in Japan on matters global business operations. Her professional affiliations include Select USA Summit, Japan America Society of Indiana, Susie’s Place Child Advocacy Center, the Bloomington (Indiana) Economic Development Corporation, and Indiana University Trustee. She earned a BS in industrial and labor relations from Cornell University.



### **Ron Whitaker**

R. C. Whitaker retired in 2011 as President and CEO of Hyco International Inc., one of the world's largest manufacturers of hydraulic cylinders with facilities in the US, Canada, Germany, and Brazil. Over the course of his 8-year tenure, Whitaker enhanced shareholder value by \$250M and more than doubled company earnings before interest, tax, depreciation and amortization.

Prior to joining Hyco, Whitaker served as President and CEO of several companies, including Strategic Development Inc., Johnson Outdoors Inc., EWI (Studebaker) Inc., Wheelabrator Corp., and Colt's Manufacturing Co. Inc, consistently reversing debt and loss. Currently, Whitaker serves on the Board of Directors of Global Brass and Copper Holding Inc., Sturm-Ruger Corp., the Walbec Group, and the Savannah Music Festival.

Whitaker was a Phi Beta Kappa member at The College of Wooster, where he earned a BA in Economics and a Tuck Scholar during the course of his MBA at the Amos Tuck School of Business at Dartmouth College.



### **John D. Graham (ex officio)**

#### **School of Public and Environmental Affairs**

Graham is the dean of SPEA on both the Bloomington and Indianapolis campuses. Previously, he served as Administrator, for the Office of Information and Regulatory Affairs, Office of Management and Budget under George W. Bush. For President Bush, he spearheaded an interagency initiative to relieve unnecessary regulatory burdens on manufacturing in 2004-06.

He chaired the interagency task force to reform federal regulation of the auto industry in the area of fuel economy—regulations the Obama administration built upon.

Graham has testified before numerous House and Senate Committees, state and federal agencies, the European Commission, and Parliament. He received a BA in Economics and Politics from Wake Forest University, a M.A in Public Affairs from Duke University, and a Ph.D., Urban and Public Affairs, from Carnegie-Mellon University.



**Thomas Guevara (ex officio)**

**Public Policy Institute IU SPEA**

Guevara is Director of the Indiana University Public Policy Institute. He is the former Deputy Assistant Secretary at the U.S. Department of Commerce's Economic Development Administration (EDA). In this capacity, Guevara led the federal economic development agenda, promoting innovation and competitiveness to help U.S. workers and businesses compete globally. As the agency's most senior career officer, he led the Economic Development Administration through the most recent presidential transition while simultaneously performing his duties as Assistant Secretary.

Prior to his appointment at the EDA, Guevara worked in a variety of state and local governmental positions throughout Indiana, as well as a six-year career with Crowe Horwath LLP, a public accounting, consulting, and technology firm. Guevara earned his Bachelor degree from the IU Kelley School of Business and his Master of Public Affairs from IU SPEA, concentrating in finance.